Annual Compliance Report 2024-25

Under Regulation 43 of the Pubs Code etc. Regulations 2016, a pub-owning business must ensure that the Compliance Officer submits its annual compliance report to the Pubs Code Adjudicator relating to each financial year.

POBs should identify how you uphold the Core Code principles, as identified in Section 42(3) of the SBEEA 2015.

In accordance with Regulation 43 of the Pubs Code etc. Regulations 2016. This is a declaration that the statutory requirements in Regulations 43(5), (7), (8) & (9) have been complied with.

Approved by - this should be the Chair of the Audit Committee, or where such a committee does not exist, the non-executive director who is responsible for functions normally associated with an Audit Committee, or in the absence of such a post, by the POB's CEO, Managing Director or equivalent. Please provide their **name**.

ob title of the person who approved the compliance report

Submitted by - Code Compliance Officer for Star Pubs

Audit Committee Statement on Compliance; please provide your responses in the blue cells below

Star promotes and upholds the Core Code principles throughout the organsiation. This is demonstrated through training, ways of working, processes and culture. The Code is a foundation of decision making and is core to our delivery.

In accordance with the statutory requirements set out in Regulations 43(5), (7), (8) & (9) of The Pubs Code etc. Regulations 2016, Star Pubs confirms that prior to submission this report has been approved by Lawson Mountstevens as Managing Director, Star Pubs, Heineken UK.

This approval is supported by the provision and evaluation of reporting and recording of information to demonstrate compliance with the Code.

Star Pubs does not produce an annual report but a copy of this compliance report will be available on the Star Pubs website following submission.

Lawson Mountstevens

Managing Director 21-Aug-25

Lynne Winter

Section A - Estate data and renewals

	POB Response (most cells will only accept	
Question Total number of Pubs Code Agreements at the beginning of	numeric responses)	Additional Response Space
this reporting period (1 April 2024).		
Of which, those that are tenanted.	778	
Of which, those that are leased.	554	
Of which, those located in Wales.	50	These 50 are included in the number of tenanted and leased
Please indicate whether you have different agreement types or policies in place for pubs in Wales and if so, explain any differences.	No Star uses the same agreement types and policies in Wales as England	
Total acquisitions - during this reporting period - that fall under the Pubs Code. This will include acquired and new build pubs.	0	
Additional tied pubs already owned for this reporting period. This means previously closed pubs reopened, transfers from other parts of the estate (Mgd, FOT etc).	11	
Total disposals during this reporting period of those premises that fell under the Pubs Code. This means pubs sold as pubs, disposed of for other use or permanently closed	20	
Of which, were to another POB.	0	
Of which, were sold to a person who is not a landlord of 500 or more tied pubs.	5	
Of which, there was a publican in situ. i.e. those disposals subject to extended protection.	0	
Of which, were permanently closed or disposed for other use.	15	
Premises that are no longer tied but still owned by your POB - for this reporting period. This means, temporarily closed pubs (no agreement in place), transfers to other parts of the estate (MGd, FOT etc).	33	
Of which, are now part of your POB's managed estate.	Star does not currently record this information - the pubs could have moved to our JAT model, be closed or moved FOT.	
Total number of Pubs Code Agreements that ended during this reporting period.	Star does not currently record this information - the pubs could have moved to our JAT model, be closed or moved FOT.	
Number of free of tie tenancies agreed with existing tied tenants outside of the Pubs Code procedures.	3	
Total number of Pubs Code Agreements at the end of this reporting period (31 March 2025).	1696	
Of which:	n/a	
Agreements contracted into the Landlord and Tenant Act 1954.	974	
 Agreements not contracted into the Landlord and Tenant Act 1954. 	346	
Short agreements under regulation 14.	253	
Tenancies at will (or other agreements for less than 12 months) where tenant has acquired full Code rights	123	
Number of qualifying Investments under regulation 56.	183	
Total number of agreements at the end of the reporting	191	
period with provisions for sharing turnover or profit. • Of which, those that fall outside the Pubs Code.	191	
Of which, those that fall under regulation 55 (pub franchise agreeements) .	0	
Number of legal surrenders.	33	
Only include those surrenders where the publican left the property.		
Of which, the tenant was in place for:	n/a	
Less than 1 year.	1	
Between 1-2 years.	3	
Between 3-5 years.	15	
6 years or more.	14	
Number of forfeitures.	6	
 Of which, the tenant was in place for: 	n/a	
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Between 1-2 years.	0	
Between 3-5 years.	2	
6 years or more.	4	
Number of assignments.	17	
Of which, the tenant was in place for:	n/a	
Less than 1 year.	1	
Between 1-2 years.	1	
Between 3-5 years.	2	
6 years or more.	13	
Number of abandonments.	26	
Of which, the tenant was in place for:	n/a	
Less than 1 year.	4	
Between 1-2 years.	0	
Between 3-5 years.	10	
6 years or more.	12	
Please list your contractual arrangements	Foundation Tenancy - Inside Code Investment Tenancy - Inside Code FRI - Inside Code TMA - Extent of Code application affected by length of TMA Business Start Up Agreements - Inside Code Management Agreements - Inside Code Punch Agreements - Inside Code Closed - Outside Code Just Add Talent - Outside Code	
Renewals, including Landlord and Tenant Act (L	ΓA) 1954	

	Just Add Talent - Outside Code	
Renewals, including Landlord and Tenant Act (LTA) 195		
• •	4	
Total number of regulated tenancies, as of 31 March 2025, whose contractual terms entitle the tenant to renew at the end of the term. i.e. as described in Regulation 26(3). This is different to the right to renew under the LTA 1954.	0	
How many tenants had the contractual right to renew (an MRO event under 26(3)) during the reporting period. This is different to a right to renew under LTA 1954.	0	
Of which, those who exercised their contractual right to renew during this reporting period.	0	
Of which, the POB opposed.	0	
Total number of regulated tenancies as of 31 March 2024, with LTA 1954 protection.	972	
Total number of LTA 1954 \$.25 notices issued in this reporting period.	20	
 Of which, those served at any time after receipt of an MRO notice. 	0	
Of which, those served within an MRO procedure.	0	
Of which, those opposing a new tenancy.	0	
Of which, those proposing a variation of the terms.	20	
Number of LTA 1954 \$.26 notices received in this reporting period	0	
Of which, those you opposed.	0	
Of which, those you opposed at any time after receipt of an MRO notice.	0	
Of which, those you opposed within an MRO procedure.	0	
Of which, those proposing a variation of terms.	0	
Number of instances of landlord opposing renewal in whole or in part in reliance on LTA 1954 S.30(1)(g).	0	
Number of LTA 1954 court proceedings where the POB relied in whole or in part on an intention to take the pub back into occupation.	3	
 Of which, the number of objections to a new tenancy that were upheld. 	0	
 Of which, the number of objections to a new tenancy that were dismissed. 	0	
Of which, are still ongoing.	3	
New tenants and agreements		_

Number of new tenancies that fall under the Code in this reporting period.	162	
Do not include tenancies where the tenant has, or has had, a		
previous agreement (other than a short agreement) for that pub.		
Of which, are short agreements under regulation 14.	332	
Of which, have LTA 1954 rights.	54	
Number of new unprotected tied tenancies with tenants previously having 1954 Act protected tenancies.	0	
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Rent proposals	lor.	
Number of rent proposals provided in this reporting period.	25	
Of which, those under regulation 15(2-5).		
Of which, those under regulation 15(6).	0	
Of which, those under regulation 15(7).	5	
Rent assessment proposals (RAP)		
Number of rent assessment proposals provided under regulation 19(1)(a) - a rent review required under the terms of a tenancy or licence of a tied pub.	153	
Number of rent assessment requests under regulation 19(2)(a) - 5 years, of which those:	0	
RAP Provided	0	
RAP Rejected	0	
Number of rent assessment requests under regulation 19(2)(b) - significant increase in price, of which those:	0	
RAP Provided	0	
RAP Rejected	0	
Number of rent assessment requests under regulation 19(2)(c) - trigger event, of which those:	0	
RAP Provided	0	
RAP Rejected	0	
Market Rent Only (MRO)		
Total number of MRO Notices received, of which those:	38	
	29	
Accepted		
Rejected	9	Several of the notices that were rejected were amended and resubmitted. They were then accepted. In addition to the requests rejected set out in the categories below there were 2 requests received that did not cite reasons.
Withdrawn	0	
Number of MRO Notices received under regulation 24 – significant increase in price, of which those:	0	
Accepted	0	
Rejected	0	
Number of MRO Notices received under regulation 25 – trigger event, of which those:	0	
Accepted	0	
Rejected	0	
Number of MRO Notices received under regulation 26 – renewal of a pub arrangement, of which those:	7	
Accepted	6	
Rejected	1	
Number of MRO Notices received under regulation 27 – rent assessment or an assessment of money payable in lieu of rent, of which those:	29	
Accepted	23	
Rejected	6	
Number of full responses issued to rejected MRO Notices.	9	
Number of full responses issued to accepted MRO Notices.	29	
Where an MRO Notice has been accepted; those that resulted in:		
Free-of-tie arrangements that are:		

New agreement - including short term agreements.	3	
Deed of variation.	0	
New tied arrangements that are:	23	
Agreed by new lease.	9	
Other new tied arrangements (rent or other terms).	14	
Tied tenant departure from the pub.	2	
Other outcomes.	0	
Ongoing – yet to be concluded.	32	
Length of MRO tenancies initially offered by POB	n/a	
Minimum length (in months)	36	These are MRO offers issued in reporting period but the notice date may be
Maximum length (in months)	120	outwith These are MRO offers issued in reporting period but the notice date may be
Average length (in months)	105	outwith These are MRO offers issued in reporting period but the notice date may be
Length of MRO tenancies requested by tenants	n/a	outwith
Minimum length (in months)		Star would discuss with the tenant the proposed term and any requests would be
Maximum length (in months)		factored into the offer - they would not be separately recorded Star would discuss with the tenant the proposed term and any requests would be
Average length (in months)		factored into the offer - they would not be separately recorded Star would discuss with the tenant the proposed term and any requests would be
Length of MRO tenancies agreed	n/a	factored into the offer - they would not be separately recorded
Minimum length (in months)	60	Completed in reporting period
Maximum length (in months)	120	Completed in reporting period
Average length (in months)	100	Completed in reporting period
Independent Assessors (IAs)	r.	T
Number of IA appointments.	4	Number is appointments during reporting period but outcome may be in next reporting period
Of which, those jointly agreed with the tenant.	4	
Of which, those appointed by the PCA.	0	
Number of cases where rent was determined by the IA.	3	
Please list for each case - the MRO rent proposed by the POB and the MRO rent set by the IA.	Pub 1 Proposed - £74,462 IA - £56,000 Pub 2 Proposed - £106,095 IA - £67,750 Pub 3 Proposed - £74,495 IA - £58,000	
Number of IA determinations challenged under:	0	
• Regulation 37(10)	0	
• Regulation 37(11).	0	
Buildings Insurance		
Number of tenants requesting to price match their building	3	
insurance during this reporting period by providing notification of a tenant's alternative policy (under regulation 46(3c))		
Number of unsuccessful price match requests.	3	
 Number of occasions when you have agreed in writing that any difference is not payable by the tenant under regulation 46(5). 	0	
Number of occasions when you have purchased the tenant's alternative policy.	0	
Whether you receive commission or rebate from insurers and, if so, what percentage.	None	
Gaming machines		
Number of new Pubs Code tied agreements, including renewal,		
in which: • The tenant elects in the tenancy or licence agreement to have a gaming machine, and are	0	
required to purchase or rent this from your POB or a • The tenant has entered into a side agreement to purchase or rent a gaming machine from your POB or	101	
a nominated supplier. The tenant has sourced a free-of-tie machine	0	
agreement with a third-party supplier. The tenant has chosen not to have gaming	101	Star records if the tenant has a machine agreement with Star or not, if not we do
machines.		not know if they separately procure a machine
Sale of freehold or long leasehold		
Number of notifications under regulation 49(2).	0	
On how many occasions has your POB relied upon the exemption in regulation 49(3)?	0	

Section B - Code	This section is about your processes in respect of compliance with the Code.	
compliance		

Compliance Area	Details	POB Response	Additional Response Space		
Entering into an Agreement:	Intering into an Agreement:				
Pub Entry Training Regulation: 9	1. Provide a detailed report on your POB's compliance with the pub entry training requirements; identifying any and all steps taken to verify compliance and improve Code-related arrangements.	Training is a key part of the tenant onboarding process when working with Star. Well trained tenants with a good understanding of the sector, their pub and the relevant offer are one of the key foundations for a long and successful trading relationship. The requirement to undertake training is introduced to a tenant			
		from the outset along with details of the support that is available. This obligation is reiterated during the recruitment journey, including discussions with Licensee Attraction Manager, who are the office based, first point of contact when applying for a pub, through to the Business Development Managers who undertake the full application interview and a business plan interview.			
		All tenants must complete appropriate industry training. During the application process Star directs all applicants to complete the elearning Pre-Entry Awareness Training ("PEAT") course, hosted by the British Institute of Innkeeping ("BII"). In addition to PEAT Star also runs a detailed training course called 'Innside Knowledge' and the requirement to complete this is communicated by Star to potential tenants as part of the recruitment process. Historically, this was a 5-day residential course, however Covid resulted in the development of an online version in order to minimise disruption to tenants. This more flexible style of delivery has proven to be very popular with tenants and as a result the course is still being run in the online format.			
Sustainable Business Plan	Provide a detailed report on the process your POB follows	By having the training in a virtual classroom travel and accommodation costs are removed and the tenant can take part from their own choice of location The course consists of seven, Before a tenant enters into a new agreement with Star, following			
Regulation: 10	Provide a detailed report on the process your POB follows when considering whether a tenant's business plan is sustainable. Include how you arrive at your opinion that the forecast of	receipt of their Schedule 1 information they must complete a business plan, compliant with Regulation 10. After a successful interview with a Star BDM, the prospective			
	income and net profit is reasonable and realistic.	tenant will be asked to prepare a business plan for the pub. Star will provide the tenant with a business plan template and recommend that this is prepared with a licensed trade accountant. The business plan must include details of financial forecasts, including estimates of income and expenditure up to the date of the first rent review (or expiry of the agreement if there is no rent review) as a minimum. A sensitivity analysis showing the effect of an increase or decrease in trade must be undertaken together with any information reflecting the applicant's research of the local area.			
		The business plan is reviewed and approved by the Business Development Manager as part of a formal business plan interview, before any formal offer of an agreement is made. The review will include not only a detailed financial review but will also look at other external factors affecting the potential performance of the pub such as, but not limited to competition and demographics. Further analysis of the sustainability of the business plan is undertaken as part of Innside knowledge course to ensure the tenant fully understands the pub and their obligations within the agreement.			
		For every letting that is advertised a rent model is produced. The rent model is a detailed shadow profit and loss account for the pub and is compiled and approved by regional experts who know the pub well. The sustainable business plan is assessed against the			
Schedule 1 Regulation: 11	3. Provide a detailed report on your POB's compliance with the information provision requirements specified in Schedule 1; identifying any and all steps taken to verify compliance and improve Code-related arrangements.	The provision of Schedule 1 information to a tenant is managed through the Pubs Code Team. Star is conscious that there is a huge amount of information to be provided to tenants as part of Schedule 1. To make this more accessible to tenants and to assist with tenants being able to practically apply the information, some of the elements have been incorporated into a document "Working with Star." This document provides lots of background information about Star and its ways of working. The remainder of the information that is either personal to the applicant, or individual to the property, is provided separately to this.			
		For a new tenant, discussions are held from the outset of the recruitment process to inform them of the information they will be provided with. The information provision is split with some of the information being provided via the Star website and some being 'pushed' directly to the applicant. The information provided via the website allows prospective applicants to understand more about the pub, and to do some initial evaluation, without having to go through the formal application process. Once the prospective applicant wishes to apply, an initial interview is held with a Recruitment Support Manager, and if this stage is successfully passed a further interview is undertaken with the Business Development Manager. The tenant will be given the opportunity to ask any questions and this stage also acts as a check point to ensure the tenant is aware of all the Schedule 1 information they will be receiving.			
		Where the transaction is not a new let e.g. a new unprotected			

Integration 17 Submit Membranish Long 2 is about price on on pages the plant of pages and pag	Assignments	Provide a detailed report on your POP's compliance when	When a tenant confirms to Star that they wish to assign their	
Secretary and the control of the control of the filter of the control of the cont	Assignments Regulation: 12	steps taken to verify compliance and improve Code-related	guide and a buyer's guide.	
interests the compared of the			ordinate the Schedule 1 information pack. The schedule 1 information is submitted to the assignor reminding them to pass information to the assignee. Receipt of this is checked prior to the assignee being able to progress. Upon receipt of the Schedule 1	
Freedom 1. 2. Provides a calculate and in agreement of the provides of the pr			interview. Should they be successful at interview they will be required to attend Star's Innside Knowledge training course before	
PRODUCE 1. 3 I complex with the produces in regulation (1997) 1. 3 I complex with the produces in regulation (1997) 1. 3 I complex with the produces in regulation (1997) 1. 3 I complex with the produces in regulation (1997) 1. 4 I complex with the produces in regulation (1997) 1. 5 I complex with the produces in regulation (1997) 1.			receipt of this they will meet with the Star Business Development Manager and Estates Manager to discuss the process, application,	
A 18 complex with the processor in regulation 19(4). 4.2 If considers with the processor in regulation 19(4). 4.3 If considers with the processor in regulation 19(4). 4.3 If considers with the processor in regulation 19(4). 4.3 If considers with the processor in regulation 19(4). 4.3 If considers with the processor in regulation 19(4). 4.3 If considers with the processor in regulation 19(4). 4.3 If considers with the processor is regulation 19(4). 4.3 If considers with the processor is regulation 19(4). 4.4 If considers with the processor is regulation 19(4). 4.5 If considers with the processor is regulation 19(4). 4.5 If considers with the processor is regulation 19(4). 4.6 If considers with the processor is regulation 19(4). 4.7 If we have a decision processor of the processor in regulation 19(4). 4.8 If we have a decision processor of the processor in regulation 19(4). 4.9 If we have a decision processor of the processor of th			solicitor to complete the transaction. An assignment will only be allowed to complete when Star is satisfied that the assignee has all of the relevant information and has completed all stages of the	
4. 11 complex with the provision on equation 1966. 4. 21 complex with the provision on equation 1966. 4. 21 complex with the provision on equation 1966. 4. 31 complex with the provision on equation 1966. 4. 31 complex with the provision on equation 1966. 4. 31 complex with the provision on equation 1966. 4. 31 complex with the provision on equation 1966. 4. 31 complex with the provision on equation 1966. 4. 31 complex with the provision on equation 1966. 4. 31 complex with the provision on equation 1966. 5. Provision 2 discharge 1967. 5. Provision 2 discharge 1967. 5. Provision 2 discharge 1967. 5. Provision 2 discharge 296. 5. P				
Spocks affer the protection in regulation 1900. We can place and the protection of t		4.1 lt complies with the provisions in regulation 12(4)(a)	The assignee is required to confirm receipt of the information	
Premises 8. Provide a desirate report on your POUS companies with the provision of the publishment of the p		4.2 It complies with the provisions in regulation 12(A)(h).	process will not progress until this confirmation is in place.	
## All Complex with the provisions in regulational Section ## All Incomplex with the provisions in regulational Section ## All Incomplex with the provisions in regulational Section of the Complex and the Provisional Section of the Complex and the Provisional Section of the Complex and the Provisional Section of the		4.2 it complies with the provisions in regulation 12(4)(b)		
process. Filtered above is may and as port of the isparces part where the warm to large properention. The surgices is strongly exceeded to prove the company of the isparces part where the warm to large properention. The surgices is strongly exceeded to invest the provision of the investment of the provision of the investment of the provision of the investment of the inv			Knowledge before the assignment completes.	
services the treat to an large degree recording. The assignment is entirely an except part of a received in a setting and a review is entirely according to the appearance of the setting of a received and an extra setting and a received and an extra setting and a received an extra setting and a setting and a received an extra setting and a setting and a received an extra setting and a received an extra setting and a setting and a received and a receive		4.3 It complies with the provisions in regulations12(4)(c)	process. Financial advice is required as part of the business plan	
Integration 15 the pub leverally general regardions. Considing any and all stocks above to work promptions and improvemental and improvemental in the public and an extra production of the public state of the public state and an extra production of the public state of the public state and an extra production of the public state of the public state and an extra production of the public state of the public state and an extra production of the public state of the public state and an extra production of the public state of the public state and an extra production of the public state of the public state and an extra production of the public state of the public state and an extra production of the public state and an extra production of the public state of the public state and an extra production of the public			unless the tenant has legal representation. The assignee is strongly encouraged to instruct a suitably qualified surveyor to assist with understanding the condition of the property and any	
is strongly and received to instruct a salitativy qualified survey. With experience in the purise strong in the survey to the problemal experience in the processor. All these are year, where are to be understanded in the control of the control of the strange. All these are year, where are to be understanded in the control of the control of the strange. All the control of the control of the strange are to be understanded in the control of the control	Premises Regulation: 13	tied pub tenants general regulations, identifying any and all steps taken to verify compliance and improve Code-related	undertake a full inspection of the premises accompanied by a Star representative. The inspection will include all the trading areas and	
schedule of votors will be prepared. This will detail the extent of the works and who is responsible for underlating from Upon 1 the work of the works and who is responsible for underlating from Upon 1 the work of the work			is strongly advised to instruct a suitably qualified surveyor, with experience in the pub sector. This will ensure that the potential tenant fully understands the implications of the agreement they are	
agreement, and on occasion throughout the term of the agreement was present the condition of the condition of thems. Where any breaches to the themself is equally any throughout the term of the agreement are of displations and the properties of displations and the properties of displations and the properties of the repairing standard and giving notice of any remedial action required by the ternant. The schedulo of displations was ligenaring any threaches to the repairing standard and giving notice of any remedial action required by the ternant. It is set if the secondary of the properties of the secondary of t			schedule of works will be prepared. This will detail the extent of the works and who is responsible for undertaking them. Upon completion of the works a schedule of condition will be issued or updated as applicable. The schedule of condition will be updated again should further significant works require to be undertaken and will be taken into account when addressing repairs throughout the	
sgreement) to inspect the condition of the premises. The timings will vary depending upon bye of Agreement. These are usually: *Full Repairing and Insuring *FRI* agreement.* 15 months before the expery of the agreement. *Other agreements – a survey will be instructed as soon as possible upon acceptance of a tenant's notice. The dilapidations inspections are understean by external independent RICS accreted by blar, will prepare a schedule of dilapidations detailing any breaches to the repairing standard and giving notice of any return by Start will prepare a schedule of dilapidations detailing any breaches to the repairing standard and giving notice of any return by the enema. A Star Regional Property Manager (*RPM*) will then arrange a meeting with the tenant, to jority review the schedule and agree a rectification prain. A date will be agreed for the RPM to re-inspect the pub. After the agreed timescale, the RPM to re-inspect the property and sign of the custom should be agreed from the RPM to re-inspect the property and sign of the custom should be agreed from the RPM to re-inspect the property and sign of the custom should be agreed from the RPM to re-inspect the property and sign of the custom should be agreed from the RPM to re-inspect the property and sign of the custom should be agreed from the RPM to re-inspect the property and sign of the custom should be agreed from the RPM to re-inspect the property and sign of the custom should be agreed from the RPM to re-inspect the property and sign of the custom should be agreed from the RPM to re-inspect the property and sign of the custom should be agreed from the RPM to re-inspect the property and sign of the custom should be agreed from the RPM to re-inspect the property and sign of the custom should be a sent of the RPM agreement, or by the end of the term of the should be a term of the RPM capement of the RPM agreement. 7. Provide a detailed report on your POB's compliance with the property of the RPM agreement, or by the end of the term of the kPMC	Dilapidations		agreement (and on occasion throughout the term of the agreement) to inspect the condition of the premises. Where any breaches to the tenant's repairing obligations in the agreement are identified, the surveyor, instructed by Star, will prepare a schedule of dilapidations detailing any breaches to the repairing standard and giving notice of any remedial action required by the tenant. The schedule of dilapidations will generally be issued by Star to the tenant at least 12 months before the end of the agreement, in order for the tenant to understand their obligations and allow them the	
the expiry of the agreement. • Other agreements—a survey will be instructed as soon as possible upon acceptance of a tenant's notice. The dilapidation inspections are undertaken by external independent RICs accredited Building Surveyors. Where any breaches to the tenant's repairing obligations in the agreement are identified, the survey remedial action required by the tenant. A Star Regional Property Manager ("RPM") will then arrange a meeting with the tenant, to jointly review the schedule and agree a rectification plan. A first the agreed timescale, the RPM will reinspect the property and sign of the RPM to re-inspect the property and sign of the RPM to re-inspect the property and sign of the completed works or discuss with the tenant the appropriate financial settlement. Where dilapidations are issued following an MRO request it is Star's policy that the tenant can remedy the outstanding repairs either during the first five years of the MRO agreement, or by the end of the term of the RPM to respect to the property and sign of the All of the term of the All of the term of the All of the term of the applicant will be provided with all key obcumentation and details of the key terms of the agreements. 7. Provide a detailed report on your POB's compliance with ten details of the WRO agreement, or by the end of the term of the All of the term of the All of the A	Regulations: 12, 13 and Schedule 1 (para. 15, 22)	assessing dilapidations and resolving disputes.	agreement) to inspect the condition of the premises. The timings will vary depending upon the type of Agreement. These are usually:	
independent RICS accredited Building Surveyors. Where any breaches to the repairing standard and giving notice of any remedial action required by the tenant. Regional Property Manager ("RPM") will then arrange a meeting with the tenant, to jointly review the schedule and agree a rectification plan. A date will be agreed for the RPM to re-inspect the property and sign of the completed works or discuss with the tenant that expendent actions are supported to the property and sign of the completed works or discuss with the tenant the appropriate financial settlement. Where dilapidations are issued following an MRO request it is Star's policy that the tenant can remedy the outstanding repairs either during the first five years of the MRO agreement, or by the end of the term of the MRO agree			the expiry of the agreement. Other agreements – a survey will be instructed as soon as possible upon acceptance of a tenant's notice.	
meeting with the tenant, to jointly review the schedule and agree a rectification plan. A date will be agreed for the RPM to re-inspect the pub. After the agreed timescale, the RPM will reinspect the property and sign off the completed works or discuss with the tenant the appropriate financial settlement. Where dilapidations are issued following an MRO request it is Star's policy that the tenant can remedy the outstanding repairs either during the first five years of the MRO agreement, or by the end of the term of the MRO agreement, or by the dead of the term of the MRO agreement, or acse-by-case basis). This is included as a term of the MRO lease. Short agreements 7. Provide a detailed report on your POB's compliance with ted pub tenants general regulations; identifying any and all steps taken to verify compliance and improve Code-related arrangements. Before entering into a short agreement, the applicant will be rovided with all key documentation and details of the key terms of the agreement. Unless the applicant is able to prove an exemption as laid out in Regulation 14 (3) Star require that they must undertake Pre-Entry training. To ensure compliance, before progressing with a short agreement, the applicant must provide evidence of successful completion of pre entry training or evidence of their exemptions. It is Star's standard process that all relevant information is provided to the prospective tenant prior to entering into an agreement. Star has worked with the other Code Compliance Officers and the			independent RICS accredited Building Surveyors. Where any breaches to the tenant's repairing obligations in the agreement are identified, the surveyor, instructed by Star, will prepare a schedule of dilapidations detailing any breaches to the repairing standard	
Star's policy that the tenant can remedy the outstanding repairs either during the first five years of the MRO agreement, or by the end of the term of the MRO agreement (as decided on a case-bycase basis). This is included as a term of the MRO lease. 7. Provide a detailed report on your POB's compliance with ground all steps taken to verify compliance and improve Code-related arrangements. 8 defore entering into a short agreement, the applicant will be provided with all key documentation and details of the key terms of the agreement. Unless the applicant is able to prove an exemption as laid out in Regulation 14 (3) Star require that they must undertake Pre-Entry training. To ensure compliance, before progressing with a short agreement, the applicant must provide evidence of successful completion of pre entry training or evidence of their exemptions. It is Star's standard process that all relevant information is provided to the prospective tenant prior to entering into an agreement. Star has worked with the other Code Compliance Officers and the			meeting with the tenant, to jointly review the schedule and agree a rectification plan. A date will be agreed for the RPM to re-inspect the pub. After the agreed timescale, the RPM will reinspect the property and sign off the completed works or discuss with the	
the applicant must provide evidence of successful completion of pre entry training or evidence of their exemptions. It is Star's standard process that all relevant information is provided to the prospective tenant prior to entering into an agreement. Star has worked with the other Code Compliance Officers and the	Short agreements Regulation: 14, 54,	tied pub tenants general regulations, identifying any and all steps taken to verify compliance and improve Code-related	Star's policy that the tenant can remedy the outstanding repairs either during the first five years of the MRO agreement, or by the end of the term of the MRO agreement (as decided on a case-by-case basis). This is included as a term of the MRO lease. Before entering into a short agreement, the applicant will be provided with all key documentation and details of the key terms of the agreement. Unless the applicant is able to prove an exemption as laid out in Regulation 14 (3) Star require that they must	
			the applicant must provide evidence of successful completion of pre entry training or evidence of their exemptions. It is Star's standard process that all relevant information is provided to the	

Forfeitures		Any such actions are carefully considered and any such proposals	
Section 146 notice	and procedures before, and after, issuing a Section 146 notice.	are subject to approval at Commercial Review Group. Commercial Review Group is made up of cross functional senior leaders from within Star.	
		All legal notices and procedures are undertaken by external legal advisors and will take into account all of the relevant circumstances including Core Code principles to evaluate before making a decision to proceed.	
		It would always be Star's preferred option that an agreement can be reached but should action be required to be taken Star would endeavour to engage with the tenant to try and find a resolution. The individual circumstances would need to be considered before deciding upon the next stages. Star will always endeavour to engage with the tenant throughout the entire process.	
Rent Proposals Regulations: 15-18	9. Provide a detailed report on your POB's compliance with rent proposals, including the production of a rent proposal, its contents, when the proposal is provided and how any further information and advice is given. Identify any and all steps taken to verify compliance and improve Code-related arrangements.	Star provides a rent proposal where the conditions laid out in Regulation 15 of the Code are satisfied. Star has systems and processes in place (dependent upon the event) to ensure that when a relevant event and/ or request occurs that a rent proposal is prepared and issued within the timescales provided for within the Code. All events are tracked and the tracker is routinely reviewed by Estates Team Leaders, Head of Estates and the Pubs Code Team. Star's external legal advisors, who are routinely involved in dealing with notices under the Landlord & Tenant Act 1954, are also fully briefed to ensure they understand the requirements and their role in the process.	
		All rent proposals are produced by Business Development Managers "BDMs" and Estates Managers "EMs" and are approved by a regional committee of Star personnel including at least one RICS qualified Chartered Surveyor. The proposal is fully explained in a Rent Proposal Justification Form ("RPJ") which is approved by an Estates Team Leader ("ETL") and this is issued to the tenant. Star's rent model is designed to ensure compliance with the Code and this along with all other relevant information is provided to the tenant as part of a rent proposal.	
		Star has briefed and trained all Star personnel involved with the Code to ensure satisfactory understanding of the timescales and requirements as laid out in Regulation 17. Where there are any questions relating to this or any other Code matters, Star have internal processes in place to ensure that any technical queries are escalated to the Pubs Code team for clarification as required.	
		From the onset of the recruitment process all applicants are	
Rent Assessment Proposals Regulations: 19-22	10. Provide a detailed report on your POB's compliance with rent assessment proposals, including the duty to conduct, how it is conducted and the effect of a rent assessment; identifying any and all steps taken to verify compliance and improve Code- related arrangements.	Star conducts a rent assessment in the qualifying circumstances set out in Regulation 19 (1) & (2) of the Code. Star proactively ensures compliance with Regulation 19 (1) through the identification of events on a Lease Event Management system. Star understands the circumstances of Regulation 19 (2) and the qualifying conditions when a tenant can request a rent assessment. Star has a process in place to ensure any requests are actioned, acknowledged, and processed in a timely manner. All events are tracked, and the tracker is routinely reviewed by Estates Team Leaders, Head of Estates and the Pubs Code Team.	
		All rent proposals are produced by BDMs and EMs and are approved by a regional committee of Star personnel including at least one RICS qualified Chartered Surveyor. The proposal is fully explained in an RPJ which is approved by an Estates Team Leader, and this is issued to the tenant. Star's rent model is designed to ensure compliance with the Code and this along with all other relevant information is provided to the tenant as part of a rent proposal.	
		Star has processes in place to ensure that any additional information reasonably requested by a tenant is actioned and processed. Star ensures that all premises have been inspected within 3 months of the rent assessment proposal being provided. At all stages of the process Star informs tenants that they are strongly recommended to obtain independent professional advice. Before a new rent is documented Star will confirm with the tenant any monies due to be paid or credited and how that will be done.	
		Star observes the timescales and actions as laid out in Regulation	

IRO - Notice	11. Provide a detailed report on your POB's compliance with	Star's employees are trained to understand how to recognise an	
egulations: 23-27		MRO notice and what it should contain. All MRO notices are	
	compliance and improve Code-related arrangements, including	handled by the dedicated Pubs Code team which is led by the	
	statutory code deadline(s) and the processes followed.	Code Compliance Manager & Code Compliance Officer.	
		Any notice received is checked by the Estates Manager for validity	
		and all notices are acknowledged and actioned in a timely fashion.	
		The receipt of the notice and the entire MRO process is	
		administrated by Star's Pubs Code team. They are also trained to	
		understand what a valid notice should contain and the	
		circumstances in which one may be served.	
		It should be noted that upon receipt of an invalid notice the tenant	
		will be informed and given the information required in order to	
		submit a valid notice, should they desire.	
		All notices regardless of the 'trigger' are tracked by the Pubs Code	
		team, at every stage to ensure compliance with statutory	
		deadlines.	
	11.1 Provide a detailed report of your POBs handling of	During the reporting period Star has not received any notices in	
		relation to a significant price increase event. However, the criteria	
	(Reg 24), including the nature of the circumstances	for the validity of this kind of request is understood and any request	
	relied upon by the tenant.	made would be tested against it.	
	11.2 Provide a detailed report of your POBs handling of	Any notice citing a trigger event would be handled by the Pubs	
		Code team through the normal notice procedure. The criteria for	
		assessing trigger events is set out within the Code and any	
		circumstances noted would be tested against this. Any decision	
		would then be conveyed to the tenant with the opportunity to have	
		Any notice citing a renewal would be handled by the Pubs Code	
		team through the normal notice procedure. The team are trained	
	0 (0 //	to know and understand what a renewal is and any notice is tested against this.	
	circumstances relied upon by the tenant.	ayanısı uns.	

	11.4 Provide a detailed report of your POBs handling of tenants who request a MRO following a rent assessment proposal (Reg 27).	Any notice citing a renewal would be handled by the Pubs Code team through the normal notice procedure. The team are trained to know and understand what a renewal is and any notice is tested against this.	
MRO - Procedure Regulations 28-33	12. Provide a detailed report on your POB's compliance with MRO regulations; identifying any and all steps taken to verify compliance and improve Code-related arrangements, including statutory code deadline(s) and the processes followed. Please include a report on handling procedural and event disputes and the issue of a revised response.	Star has established internal processes and procedures following receipt of an MRO notice. Any notice received is checked by the Estates Manager for validity and all notices are acknowledged and actioned in a timely fashion. The receipt of the notice and the entire MRO process is administrated by Star's Pubs Code team. The team are a dedicated, specialised support function with detailed Pubs Code knowledge, overseen by the Code Compliance Manager and Code Compliance Officer.	
		Upon receipt of an MRO notice the Pubs Code team will acknowledge and action the MRO notice, as soon as possible. This is usually within 48 hours of receipt of the MRO notice. Where Star considers the notice is not valid, a response will be provided to the tenant explaining the reason. If appropriate Star will also refer the tenant to any relevant section of the Pubs Code and/ or published PCA guidance in order to ensure that the tenant is aware of the applicable information.	
		Where Star considers the MRO notice is valid this will be confirmed to the tenant in writing and a full response including an MRO compliant agreement will subsequently be issued. This will be issued within the prescribed timescales as laid out in the Pubs Code.	
		When issuing a full response, Star will ensure the term is for at least as long as the remaining term of the existing tenancy, or for a term of 10 years whichever is longer. In addition, where the circumstances are justified, Star has agreed a number of longer agreements upon request from the tenant. Star also sets out within the MRO offer letter that the MRO may be documented by way of a	
	12.1 Provide a detailed report on how your POB handles arrangements during the MRO process (Reg 28).	Star has a review process in place through the Real Estate Team to ensure compliance with Regulation 28. This is overseen by the Real Estate Manager who reports to the Code Compliance Officer.	
	required terms and conditions, including terms regarded	Star does not offer any MRO agreements which contain a break clause that may only be exercised by the pub owning business. Further, Star does not impose a service tie in respect of insurance other than buildings insurance as part of the MRO agreement, with the option for the tenant to 'price match' in keeping with regulation 46 of the Pubs Code. Star does not include any terms in a proposed MRO tenancy which are not common in free of tie commercial agreements. The MRO agreement offered by Star is not excluded from the provisions of the Landlord & Tenant Act 1954.	
		Star has worked with its external legal advisers to ensure that its standard terms of MRO agreement remain reasonable and compliant.	
		Star keeps its standard terms under constant ongoing review as part of its Compliance Record and Declaration process. These are approved by way of a call and minutes are taken. Where a term is identified as being potentially unreasonable or not compliant Star has processes in place to identify any other cases that may be affected and to ensure that its standard terms are updated accordingly	
MRO - Independent Assessor Regulations 36-38	13. Provide a detailed report on your POB's compliance with Independent Assessor regulations 36-38; identifying any and all steps taken to verify compliance and improve Code-related arrangements, including statutory code deadline(s) and the processes followed.	Star endeavours to jointly agree with a tenant the appointment of a suitably qualified and competent Independent Assessor. This may not always be possible and where this is the case Star will send to the tenant a signed form to apply to the PCA for the PCA to make the appointment. Star has a process in place to ensure that the payment of fees associated with an independent assessor can be made in a timely manner avoiding any delay to the process.	
		Star is aware of and follows the independent assessor procedure as set out in the Regulations, not limited to but including the timeframes and provision of information as set out.	
		Processes and procedures are in place to ensure that all documents/ information that are required to be provided to an Independent Assessor are accurately collated and issued in a timely manner. Star is aware of the obligations of the Independent Assessor in their duty to provide a rental determination. Star is further aware of the requirement for the tenant to accept or reject the determination as made by the Assessor within 21 days.	
MRO - End of Procedure Regulations 39 and 40	14. Provide a detailed report on your POB's compliance with MRO regulations including the duty to enter into an agreed tenancy or license as soon as reasonably practical; identifying any and all steps taken to verify compliance and improve Coderelated arrangements, including statutory code deadline(s) and the processes followed.	Star and its employees are aware of the circumstances that end the MRO procedure and these are communicated to tenants. Star ensures tenants are made aware of any actions they take which may bring their MRO rights to an end. Star is aware that where a dispute rises at the end of an MRO procedure due to Regulation 28 (3) this may be referred to the Adjudicator.	
		Star will always endeavour to complete a new agreement tied or free of tie as soon as possible, this is supported by regular reviews with operational and estates colleagues as well as Star's legal advisors. It is worth noting that during the reporting period Star has changed to an alternative legal provider.	
Business Development Managers: Regulation 41	15. Provide a detailed report on your POB's compliance with Regulation 41 regarding Business Development Managers, including their training requirements; identifying any and all steps taken to verify compliance and improve Code-related arrangements, including statutory code deadline(s) and the processes followed. Tall us about any new ways of working or	During the reporting period Star identified an issue with meeting minutes and submitted a breach reporting form, Star has been working with the PCA office on the matter since the form was submitted. All RDMs receive full training on the Code and rept assessments	
	processes followed. Tell us about any new ways of working or improvements you have made.	All BDMs receive full training on the Code and rent assessments before they complete their induction and have contact with tenants. Further face to face training is undertaken with the Code Compliance Manager for any new starts.	
		All relevant Star personnel are subject to continuous professional development and improvement. This includes for example attendance at annual code Refresher Training as well an ongoing training throughout the year on Code related topics which is delivered internally and by Star's external legal advisers. Completion of the annual Code training is an objective within the Star appraisal system for all BDMs.	
		During the course of the reporting period Star has moved to a new meeting minutes system. This is significantly easier to use and audit.	

Code Compliance Officer: Regulation 42	the duty to appoint a Code Compliance Officer; identifying any and all steps taken to verify compliance and improve Code-	Star takes its responsibility to appoint a suitably qualified employee to the role of CCO very seriously. The CCO for Star sits on the Leadership team for Star and is therefore afforded an overview of compliance within the organisation. The CCO is empowered with the resources necessary to undertake the role including regular contact and discussions with both BDMs and tenants. Business wide reporting allows the CCO to ensure statutory deadlines are being adhered to and to identify any areas for process improvements. All Code processes are regularly reviewed to ensure they are fit for purpose and to identify any improvement areas. The delivery of the Code across Star is supported by the Code Compliance Champions.	
Insurance: Regulation 46	insurance provision regulations; identifying any and all steps taken to verify compliance and improve Code-related arrangements. 17.1. With specific regard to regulation 46(2)(a); confirm if any levied insurance charge exceeds what your POB pays in insurance premiums and whether this information has been communicated to your tenants. 17.2 With specific regard to regulation 46(2)(b); confirm if your POB - or any other group - receives, or expects	ensure the information provided to tenants is clear and easy to understand. All of our correspondence and supporting information has been reviewed and implemented. A clear overview of the charges and costs for the year are provided to tenants on an annual basis. No. Star Pubs & Bars do not receive any commission or rebate in connection with the Star's block buildings insurance policy. This is	
	to receive any commission or rebate and whether this information has been communicated to your tenants. 17.3 Provide a detailed report on your POB's compliance with regulation 46(3); identifying any and all steps taken to verify compliance and improve Coderelated arrangements. Include here, details on how your POB - or any third party selected by the POB - assesses if the tenant's suggested insurance policy is suitable and comparable.	stated on page 4 of Star's Guide to Insurance Responsibilities. Star provided its tenants with the information set out in regulation 46(3) during the reporting period. Star also provides this information in its Guide to Insurance Responsibilities. In terms of assessing if a tenant's suggested insurance policy is suitable and comparable, the tenant must provide Star with the information set out in the Guide to Insurance Responsibilities (page 5) and the assessment is made by Star's Insurance Manager.	
Miscellaneous Extended Protections	18. Please confirm that your Extended Protection reports to the	I confirm our Extended Protection reports to the PCA have been	

Miscellaneous				
Extended Protections Regulation 45A	18. Please confirm that your Extended Protection reports to the PCA have been accurate and timely in accordance with policy.	I confirm our Extended Protection reports to the PCA have been accurate and timely		
Gaming Machines Regulation 47	19. Please confirm that no new - or renewed - tenancies or licences require a tied pub tenant to rent or purchase a gaming machine.	Star offers two options for machine income: 1) Machine income is shared between Star and the tenant. Machine income is excluded from the pub income on the Rent Assessment and is therefore not part of the divisible balance. 2) Machine income is not shared with Star. Machine income is included on the Rent Assessment when calculating the profitability and establishing an appropriate rent for the pub. An alternative Rent Assessment showing this option is available on request during the application process for all pubs.		
Sale of Freehold / Long Leasehold Regulation 49	20. Provide a detailed report on your POB's compliance with sale of freehold / long leasehold regulations; identifying any and all steps taken to verify compliance and improve Code-related arrangements.	Star has a process in place, as part of the disposal policy to ensure a tenant is informed when a pub has been identified for sale. The BDM will discuss this with the tenant and a formal letter will then be issued to confirm.		
	20.1 Provide detailed report on the steps your POB takes - including timings - to inform the tenant of plans to sell the premises.	The notification to tenant forms part of the formal disposal processit is therefore not possible for a sale to proceed without the tenant being notified.		
Detriment Regulation 50	21. Provide a detailed report on your POB's processes to ensure your tenants do not suffer detriment when exercising their rights under the Code regulations.	Star endeavours to work in commercial partnership with tenants and that includes ensuring tenants do not suffer any detriment on account of exercising any rights under the Code. Star's ways of working and training set out that a relationship and/or interactions with a tenant should not be altered on account of rights being exercised under the Code.		
Flow Monitoring Devices Regulation 51	22. Provide a detailed report on your POB's compliance with Flow Monitoring provision regulations; identifying any and all steps taken to verify compliance and improve Code-related arrangements.	Star does not impose any liabilities on a tenant as a result of any reading taken from a flow monitoring device without additional evidence. Star has a clear policy on the installation and use of flow monitoring equipment. This sets out clear rules and understanding and this is provided to tenants. The content of the document is regularly reviewed to ensure it remains reasonable and compliant.		
Exemptions Regulations 54-56	23. Provide a detailed report on your POB's compliance with part 12 of the Code; identifying any and all steps taken to verify compliance and improve Code-related arrangements. Specifically identify how you comply with:	Star understand the criteria of exemptions from the Code and have incorporated these into ways of working.		
	23.1 The provisions in regulation 54 - short agreements 23.2 The provisions in regulation 55 - pub franchise agreements	Star is aware of the content of Regulation 57 and what constitutes a void or unenforceable term. Star ensures that all employees are aware of the requirements. Star does not have any franchise agreements		
	23.3 The provisions in regulation 56 - Investment exception	Star is aware of the rules regarding an investment exception as laid down in Regulation 56. Star's policies and procedures reflect this and personnel are trained to understand the requirements. All investments are 'tested' to see if they fulfil the required criteria. All investments within Star are subject to very strict sign off criteria. The investment exception forms part of this process. All of the information is tracked and regularly reviewed. Star has not yet had any situations where exemptions have come to an end. Nonetheless, Star has processes and procedures in place to ensure compliance in the event of a relevant situation occurring.		
Void or unenforceable terms of a tenancy or licence Regulation 57	24. Please confirm that your agreements do not contain void or unenforceable terms within the tenancy or licence under Regulation 57.	Star is aware of the content of Regulation 57 and what constitutes a void or unenforceable term. Star regularly reviews their agreement strategy, and this includes ensuring no void or unenforceable terms are contained within Star current agreements. Where historic agreements exist then any unenforceable terms will be ignored when interpreting agreements.		

	Compliance Area	Details	POB Response	Additional Response Space
	Pub Entry Training Regulation 9	Total number of breaches, or alleged breaches.	0	
		Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	Sustainable Business Plan Regulation 10	Total number of breaches, or alleged breaches.	0	
		Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	The Required Information Regulation 11	Total number of breaches, or alleged breaches.	0	
		Of which, those upheld.	0	
		 Of which, those not upheld. 	0	
		and the outcome(s).	Not required	
	Assignments Regulation 12	Total number of breaches, or alleged breaches.	0	
2		Of which, those upheld.	0	
Part :		Of which, those not upheld.	0	
	Premises	Steps taken in relation to each breach, or alleged breach, and the outcome(s). Total number of breaches, or alleged breaches.	Not Required	
	Regulation 13	Of which, those upheld.	0	
		Of which, those not upheld.	7	
		•	Pub 1 - concerns raised by tenant that works charged for as	
		and the outcome(s).	shown to have been completed. Pub 2 - Tenant unhappy with extent of dilaps - resolved following discussion with RPM Pub 3 - Issue flagged as a health and safety risk this was subsequently found to be safe Pub 4 - issue with outstanding repair that was tenants responsibility Pub 5 - complaint regarding delay of repairs - upon checking repair was tenant responsibility Pub 6 - Suggested delay in receiving dilapidations - upon further investigation these had been served in time Pub 7 - issue regarding wording of dilapidations letter this was discussed with the tenant and resolved	
	Short Agreements Regulation 14	Total number of breaches, or alleged breaches.	0	
		Of which, those upheld.	0	
		Of which, those not upheld.	0	
		and the outcome(s).	Not required	
	Rent Proposal - Duty to Provide Regulation 15	Total number of breaches, or alleged breaches.	0	
		Of which, those upheld.	0	
		Of which, those not upheld.		
	Dant Brancol Control	and the outcome(s).	Not required	
	Rent Proposal - Contents Regulation 16	Total number of breaches, or alleged breaches.	0	
		Of which, those upheld.Of which, those not upheld.	0	
			Not Required	
Pč	Rent Proposal - When it must be provided	Total number of breaches, or alleged breaches.	0	
	Regulation 17	Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not Required	
	Rent Proposal - Further Information and Advice Regulation 18	Total number of breaches, or alleged breaches.	0	
		Of which, those upheld.	0	
			0 Not Required	
		and the outcome(s).		

	Rent Assessment - Duty to Conduct	Total number of breaches, or alleged breaches.	0	
	Regulation 19	Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not required	
	Rent Assessment Proposal	Total number of breaches, or alleged breaches.	2	
	Regulation 20	Of which, those upheld.	0	
		Of which, those not upheld.	2	
		Steps taken in relation to each breach, or alleged breach,	Pub 8 and 9 - complaint relating to information provided as	
art 4		and the outcome(s).	part of the rent assessment. Investigation found correct information provided and it was confidential information relating to other outlets that was being sought.	
Pal	Conduct of the Rent Assessment Regulation 21	Total number of breaches, or alleged breaches.	0	
	Regulation 21	Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	Effect of the Rent Assessment Regulation 22	Total number of breaches, or alleged breaches.	0	
	i vegulation 22	Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	MRO Notice - Significant Increase	Total number of breaches, or alleged breaches.	0	
	Regulation 24	Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach,		
		and the outcome(s).		
	MRO Notice - Trigger Event Regulation 25	Total number of breaches, or alleged breaches.	0	
		Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
Part 5	MRO Notice - Renewal Regulation 26	Total number of breaches, or alleged breaches.	2	
Δ.		Of which, those upheld.	0	
		Of which, those not upheld.	2	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Pub 10 - tenant complained about delay to MRO but this was found to be a delay with their legal advisor Pub 11 - tenant cited delay in MRO process due to not having a live EPC. The EPC was live and accessible and did not affect the progress of the MRO	
	MRO Notice - Rent Assessment	Total number of breaches, or alleged breaches.	0	
	Regulation 27	Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	MRO Procedure - Arrangements	Total number of breaches, or alleged breaches.	0	
	Regulation 28	Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach,	Not applicable	
	MDO Effect of Transpire 11 11	and the outcome(s).		
	MRO - Effect of Tenant's Notice Regulation 29	Total number of breaches, or alleged breaches.	0	
		Of which, those upheld. Of which, those not upheld.	0	
		, ,		
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	пистарунсаме	
	MRO - Required Terms and Conditions Regulation 30	Total number of breaches, or alleged breaches.	0	
	. togulation ou	Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	MRO - Unreasonable Terms and Conditions	Total number of breaches, or alleged breaches.	0	
	Regulation 31	Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	MRO - Procedural dispute	Total number of breaches, or alleged breaches.	0	
	Regulation 32	Of which, those upheld.	0	
I	I		<u> </u>	

I	I	Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach,	Not applicable	
		and the outcome(s).		
	MRO - Event Dispute Regulation 32	Total number of breaches, or alleged breaches.	0	
	Negulation 32	Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	MRO - Right to Refer	Total number of breaches, or alleged breaches.	0	
	Regulation 35	Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	MRO - Appointment of Independent Assessor	Total number of breaches, or alleged breaches.	0	
	Regulation 36	Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach,	Not applicable	
	MRO - Independent Assessor: Procedure	and the outcome(s). Total number of breaches, or alleged breaches.	0	
	Regulation 37		0	
2		Of which, those upheld.		
Part		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).		
	MRO - Referral to Adjudicator in connection with the Independent Assessor Regulation 38		0	
		Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	MRO - End of Procedure Regulation 39	Total number of breaches, or alleged breaches.	0	
	Tregulation 55	Of which, those upheld.	0	
		Of which, those not upheld.	0	
ω		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
Part	MRO - Disputes about rent etc payable during MRO procedure Regulation 40	Total number of breaches, or alleged breaches.	0	
		Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	Business Development Managers Regulation 41	Total number of breaches, or alleged breaches.		As per previous comments Star has self referred on this issue and is working with
		Of which, those upheld.		
		Of which, those not upheld.		
611		Steps taken in relation to each breach, or alleged breach, and the outcome(s).		
Part	Code Compliance Officer - Duty to appoint Regulation 42	Total number of breaches, or alleged breaches.	0	
		Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	Extended Protection Regulation 45A	Total number of breaches, or alleged breaches.	0	
		Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	Insurance	Total number of breaches, or alleged breaches.	0	
	Regulation 46	Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach,	Not applicable	
		and the outcome(s).		
	Gaming Machines Regulation: 47	Total number of breaches, or alleged breaches.	0	
		Of which, those upheld.	0	
		Of which, those not upheld.	0	
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ı	1	Steps taken in relation to each breach, or alleged breach,	Not applicable	
		and the outcome(s).	жүрлөмгө	
art 10	Blank template for P&L Regulation 48	Total number of breaches, or alleged breaches.	0	
		Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	Sale of Freehold or Long Leasehold Regulation 49	Total number of breaches, or alleged breaches.	0	
_	, agaidhon 40	Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	Tied Pub Tenant Not to Suffer Detriment	Total number of breaches, or alleged breaches.	6	
	Regulation 50	Of which, those upheld.	0	
		Of which, those not upheld.	6	
			Pub 12 - multiple dispute with main area on utilities and final	
			account - this was resolved with payment made Pub 13 - Numerous issues regarding tenant leaving - this was discussed and resolved Pub 14 - Multiple issues regarding utilities and final account - payment made Pub 15 - issue around monies being returned but tenant had not supplied all information . Payment made upon receipt Pub 16 - issue around probate of a lease, legal process followed	
			Pub 17 - complaint regarding debt on a previous agreement - more information supplied and payment received	
	Flow Monitoring Devices	Total number of breaches, or alleged breaches.	0	
	Regulation 51	Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach,	Not applicable	
		and the outcome(s).		
	Exemptions - Short Agreements Regulation 54	Total number of breaches, or alleged breaches.	0	
		Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).		
	Exemptions - Franchise Agreements Regulation 55	Total number of breaches, or alleged breaches.	0	
12		Of which, those upheld.	0	
art		Of which, those not upheld.	0	
<u> </u>		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	Exemptions - Investment Exception Regulation 56	Total number of breaches, or alleged breaches.	0	
		Of which, those upheld.	0	
		Of which, those not upheld.	0	
		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
	Void or Unenforceable Terms	Total number of breaches, or alleged breaches.	0	
ဗ	Regulation 57	Of which, those upheld.	0	
Part 13		Of which, those not upheld.	0	
P		Steps taken in relation to each breach, or alleged breach, and the outcome(s).	Not applicable	
Other	Other Pubs Code complaints made by tenants Arbitrations	tied pub tenants about their tenancy during the reporting	Pub 18 - tenant complained around change to delivery day - this is beyond Star's control Pub 19 - tenant has made numerous complaints over reporting period and there have been several attempts to engage. No breach established There were 3 arbitrations that were concluded during the	
	Those breaches - or alleged breaches - that were referred to arbitrations and which have concluded during this reporting year.	the arbitrator found that a breach had occurred.	year. All 3 referrals were made on the basis of MRO terms and all 3 were resolved by mutual agreement.	